

SCRUTINY BOARD (ADULTS AND HEALTH)

TUESDAY, 16TH JANUARY, 2018

PRESENT: Councillor H Hayden in the Chair

Councillors C Anderson, B Flynn,
A Hussain, J Jarosz, G Latty, C Macniven,
J Pryor, P Truswell and S Varley

76 Late Items

The following late and supplementary information was submitted to the Board:

- Agenda item 8: Delayed Transfers of Care – additional analysis
- Agenda item 11: Draft Work Schedule for 2017/18
- Agenda item 13: Chief Executive's Update – Leeds Community Healthcare NHS Trust.

The above information was not available at the time of agenda despatch, but was subsequently made available on the Council's website.

77 Declaration of Disclosable Pecuniary Interests

There were no disclosable pecuniary interests declared to the meeting.

78 Apologies for Absence and Notification of Substitutes

Apologies for absence were submitted by Councillors J Chapman and D Ragan.

There were no substitute members in attendance.

79 Minutes - 19 December 2017

RESOLVED – That the minutes of the meeting held on 19 December 2017 be deferred for consideration at the February Board meeting.

80 Leeds Academic Health Partnership Strategy

The Chief Officer, Leeds Health Partnerships Team submitted a report which provided an update on the Leeds Academic Health Partnership and the associated Strategy.

The following were in attendance:

- Tony Cooke (Chief Officer, Health Partnerships), Leeds City Council
- Colin Mawhinney (Head of Health Innovation), Leeds City Council.

The Board received a presentation on the Leeds Academic Health Partnership Strategy 2017-21, which included:

- A summary of Leeds Health and Social Care Partnership.
- Details of the partners and membership of Leeds Academic Health Partnership.
- The purpose and aims of the Leeds Academic Health Partnership.
- Leeds Academic Health Partnership and its links to Leeds Health and Wellbeing Strategy.
- The grand challenge: Prevention and Self-Care.
- An outline of core collaborative work programmes.
 - Obesity
 - Mental health
 - The cardio-metabolic human
 - Co-morbid physical and mental health
 - Frailty
 - End of Life
- The Leeds Health and Social Care Academy and the impact of the Leeds Academic Health Partnership Strategy.

The Scrutiny Board considered and discussed the details within the agenda papers and presented at the meeting. Some of the key areas of discussion included:

- The role, involvement and engagement of Leeds Clinical Commissioning Groups (CCGs), particularly in relation to planned housing development and ensuring the provision of local health services to meet local health needs.
- The context of health in Leeds with a rise in infant mortality, an increase in the level of suicides and declining life expectations for women.
- Emerging projects, particularly the involvement of Yorkshire Cancer Research.
- Development of the Integrated Leeds Care Record and its links with the Leeds Academic Health Partnership Strategy.
- The importance of a collaborative approach across all partners, particularly in relation to the development of Local Care Partnerships.
- The involvement and engagement of schools, particularly in relation to the Leeds Health and Social Care Academy.

RESOLVED –

That the Scrutiny Board:

- (a) Notes the details on the development of the Leeds Academic Health Partnership and its 2017-2021 strategy, presented at the meeting.
- (b) Receives an update on the progress of the Leeds Academic Health Partnership and the 2017-2021 strategy in the new municipal year.

(Councillor J Pryor joined the meeting at 1.35pm during the consideration of this item.)

81 Delayed Transfers of Care

The Head of Governance and Scrutiny Support submitted a report which presented information regarding Delayed Transfers of Care across the Leeds Health and Care System.

The following information was appended to the report:

- Delayed Transfers of Care (DToC) report to Leeds Health and Wellbeing Board – 23 November 2017
- Leeds Health and Care Local System Delivery Plan 2017-18
- Adult Social Care Outcomes Framework Indicators, including performance data on DToC.

The following were in attendance:

- Councillor Rebecca Charwood (Executive Member for Health, Wellbeing and Adults)
- Shona McFarlane (Deputy Director, Adults and Health), Leeds City Council
- Suzanne Hinchliffe (Deputy CEO), Leeds Teaching Hospitals NHS Trust
- Saj Azeb (Assistant Director of Operations), Leeds Teaching Hospitals NHS Trust
- Thea Stein (Chief Executive), Leeds Community Healthcare NHS Trust
- Sara Munro (Chief Executive), Leeds and York Partnership NHS Foundation Trust
- Lou Auger (Director of Delivery), NHS England
- Sue Robbins (Director of Commissioning, Strategy and Performance), Leeds CCG Partnership
- Mark Fox (Head of Operational Planning and Performance), Leeds CCG Partnership.

The Scrutiny Board considered and discussed the details within the agenda papers and presented at the meeting. Some of the key areas of discussion included:

- The commissioning of additional Mental Health Beds and Community Intermediate Care beds by Leeds Clinical Commissioning Group Partnership.
- Reablement services provided by Leeds City Council.
- The continuing and ongoing pressures being experienced within Leeds Teaching Hospitals NHS Trust.
- The complexities and pressures associated with securing specialist Elderly Mentally Ill placements for those in need. This included the refusal to accept some patients suitable for discharge from hospital.
- Confirmation that there had been an increase in the number of patients with dementia and challenges in relation to placements.
- The effectiveness of the Leeds Winter Plan and the assurance provided by NHS England around the performance of the Leeds Health and Care Partnership; and despite the continuing pressures, all partners were performing and contributing as expected.

- Confirmation that the continuing pressures in Leeds tended to be a result of the acuity of patients' needs, rather than different organisations not operating within the partnership and/or not discharging their responsibility.
- Assurance around the point at which discharge planning from hospital was occurring / commencing.
- Further details provided to the Board about the table of weekly delays at Leeds Teaching Hospital NHS Trust.
- The demands on homecare and the waiting times for home care packages to be in place, which were often dependent on geography and the complexity of the care package to be provided. The Board requested more details around homecare provision.
- Issues associated with the recruitment and retention of nursing staff across care homes, which the Board recognised was a national issue.

RESOLVED –

- (a) That the contents of the report and appendices and the assurances provided at the meeting be noted.
- (b) That the Board be provided with additional details around the demands on homecare services and associated waiting times for home care packages.

82 NHS Integrated Quality and Performance and Integrated Finance Reports

The Head of Governance and Scrutiny Support submitted a report which presented the integrated quality and performance report and the integrated finance report across NHS Trusts in Leeds.

The following were in attendance:

- Sue Robbins (Director of Commissioning, Strategy and Performance), Leeds CCG Partnership
- Mark Fox (Head of Operational Planning and Performance), Leeds CCG Partnership
- Visseh Pejhan-Sykes (Chief Finance Officer), Leeds CCG Partnership.

The Director of Commissioning, Strategy and Performance gave a brief introduction to the report and information presented to the Scrutiny Board.

The Scrutiny Board considered and discussed the details within the agenda papers and presented at the meeting. Some of the key areas of discussion included:

- Ambulance turnaround times: It was noted that there were issues in other parts of the country but it was also confirmed there were no specific issues in this regard in Leeds.
- Bed occupancy at Leeds Teaching Hospitals NHS Trust: The Board was advised that the figure had exceeded 100% on occasions and was assured that regular monitoring arrangements were in place.
- Quality, Innovation, Productivity and Prevention (QIPP) programmes and schemes: The Board discussed the potential loss of income due to

targets not being achieved and received assurance that overall financial targets would be achieved.

**83 RESOLVED – That the contents of the report and appendices be noted.
Chief Executive's Update: Leeds Community Healthcare**

The Head of Governance and Scrutiny Support submitted a report which introduced an update report from the Chief Executive of Leeds Community Healthcare NHS Trust, which included the report presented to the Trust Board in December 2017.

Thea Stein (Chief Executive), Leeds Community Healthcare NHS Trust was in attendance for the item.

**84 RESOLVED – That the written update from the Chief Executive of Leeds
Community Healthcare NHS Trust, be noted.
Chair's Update**

The Chair provided a verbal update on recent scrutiny activity that had not been included elsewhere on the agenda.

The key points raised and discussed included:

- A number of recent meetings, including two working group meetings and a meeting with the Chair and Director of Healthwatch Leeds to continue to foster a collaborative approach and identify shared issues.
- Confirmation that the CCG Partnership had accepted The Avenue Surgery's proposal to close the Green Road Branch Surgery on Thursday 29 March 2018. This followed an eight week patient engagement exercise.
- An outline of the recent Joint Health Overview and Scrutiny Committee (Yorkshire and the Humber) – the JHOSC, which had met on 12 January 2018.
 - The purpose of the meeting had been to consider the outcome of the new review of Congenital Heart Disease services, which included NHS England's decision to retain Level 1 services at Leeds – without conditions (i.e. the full range of services and lead for the network).
 - The JHOSC welcomed NHS England's decision, which largely reflected many of the issues raised by the JHOSC in response to the original Safe and Sustainable Review.
 - The work of the JHOSC was applauded by some key stakeholders, including LTHT and the Children's Heart Surgery Fund (the local charity).
 - The work of Leeds City Council – and specifically Scrutiny Support, in supporting and advising the JHOSC (over 7 years) was equally applauded by other members of the JHOSC.
 - The JHOSC requested a further report around progress / implementation – specifically in terms of:
 - Providing assurance around LTHTs progress in meeting all the standards (including any that remain outstanding); and

- The development of the Yorkshire and Humber Network (including its relationships with other network areas).
- The redevelopment of the Leeds General Infirmary (LGI) and any specific impact or implications on Congenital Heart Disease Services for Adults and Children.

The Scrutiny Board discussed the details outlined at the meeting; specifically in relation to the work of the Joint Health Overview and Scrutiny Committee (Yorkshire and the Humber) and the positive outcome achieved. The Scrutiny Board specifically identified the work of the Joint Committee, and the support provided predominantly through Leeds City Council's Scrutiny Support Unit, as excellent example of joint scrutiny arrangements that had resulted in a significantly different and positive outcome than had previously been proposed.

RESOLVED –

- (a) That the Chair's update be noted.
- (b) That the work of the Joint Health Overview and Scrutiny Committee (Yorkshire and the Humber); the support provided predominantly through Leeds City Council's Scrutiny Support Unit; and the positive outcome achieved be highlighted as excellent example of joint scrutiny arrangements, and be reflected on as part of any future joint health scrutiny arrangements necessary in the future.

85 Work Schedule

The Head of Governance and Scrutiny Support submitted a report which invited Members to consider the Board's work schedule for the 2017/18 municipal year.

The following matters were highlighted as potential additional items within the work programme:

- Details of local NHS commissioned services involving independent / private sector providers.
- Maintaining an overview of the proposed redevelopment of Leeds General Infirmary.

It was suggested that an additional Board meeting in April be held to sign off any outstanding reports.

RESOLVED –

- (a) That the general matters outlined in the report be noted.
- (b) That, subject to the draft inclusion of the matters outlined at the meeting and any routine scheduling decisions by the Chair, the Board's outline work schedule be approved
- (c) That an additional Board meeting in April 2018 be arranged, as discussed at the meeting.

86 Date and Time of Next Meeting

Draft minutes to be approved at the meeting to be held on Tuesday, 13th February, 2018

Tuesday, 13 February 2018 at 1.30pm (pre-meeting for all Board Members at 1.00pm)

(The meeting concluded at 3.50pm)